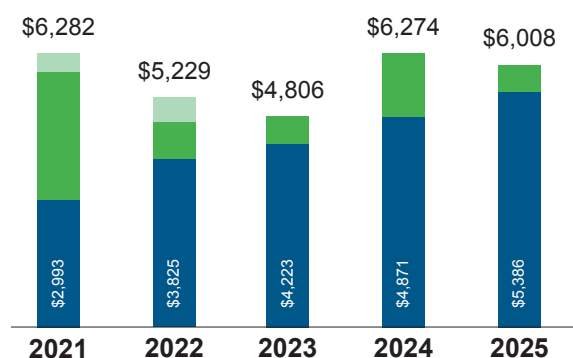


# Performance Highlights

## Distributable Earnings

FOR THE YEARS ENDED DEC. 31 (MILLIONS)

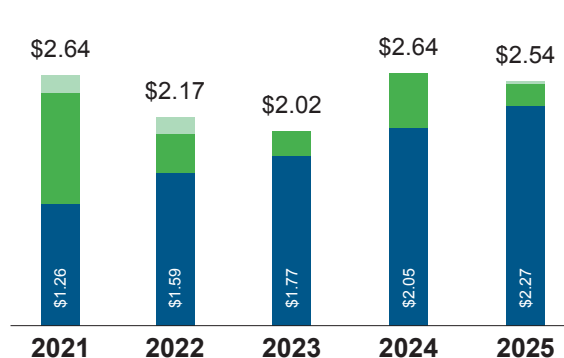
- Distributable earnings before realizations, adjusted for special distribution<sup>2</sup>
- Realized carried interest and disposition gains from principal investments
- Adjusted for special distribution<sup>2</sup>



## Distributable Earnings Per Share<sup>1</sup>

FOR THE YEARS ENDED DEC. 31

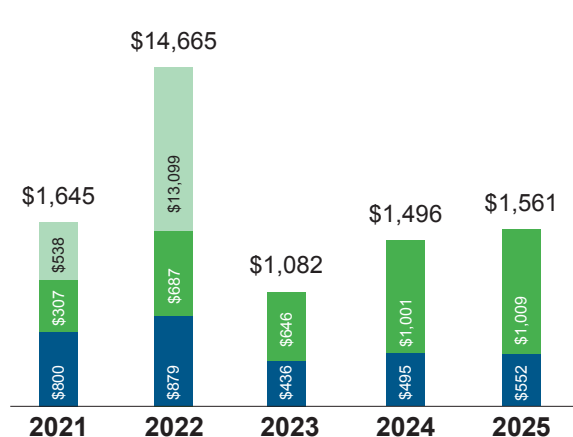
- Distributable earnings before realizations, adjusted for special distribution<sup>2</sup>
- Realized carried interest and disposition gains from principal investments
- Adjusted for special distribution<sup>2</sup>



## Capital Returned to Common Shareholders

FOR THE YEARS ENDED DEC. 31 (MILLIONS)

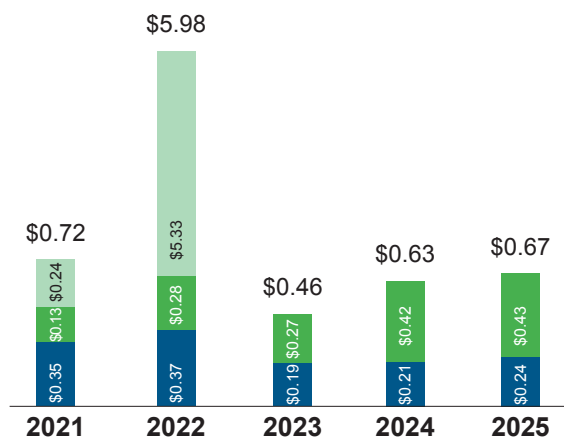
- Common share dividends
- Share repurchases
- Special distributions<sup>3</sup>



## Capital Returned Per Share<sup>1</sup>

FOR THE YEARS ENDED DEC. 31

- Common share dividends
- Share repurchases
- Special distributions<sup>3</sup>



1. Adjusted to reflect the three-for-two stock split completed on October 9, 2025.

2. Adjusted for the special distribution of a 25% interest in BAM.

3. Represents the special distribution of a 25% interest in BAM in December 2022, and our Wealth Solutions business in June 2021.